

USING SAVI TO SAVE JURORS—AND THE CITY—TIME AND MONEY

Web-Based Decision Support Tools

The Challenge

The low response rate to jury summonses has high costs for the city, both financially and in terms of lost productivity.

The Solution

Indianapolis is experimenting with strategies to increase the participation rate by using SAVI to analyze which areas have the lowest response rates—and the factors that affect participation.

Jury duty promises few payoffs, and it can create scheduling conflicts and other hassles, so it isn't surprising that response rates to jury summonses are low. Indianapolis sends out about 300 notices to get a pool of 100 potential jurors to show up.



The City of Indianapolis Office of Audit and Performance used data from SAVI to inform the way it reaches out to potential jurors and understand barriers to participation in jury duty.

Raising the response rate has substantial benefits, since city employees don't have to send out excessive jury summonses. And it makes the city's social fabric stronger when people do their civic duties.

In 2018, the city's Office of Audit and Performance created a report on the problem of low response rates to jury summonses. It drew on SAVI data and involved a deep dive into the socioeconomic makeup of zip codes across the city.

From 2013 to 2017, according to the report, the "yield" from summonses sent by the city had declined significantly, and the response rate was strikingly low in several specific neighborhoods.

"We noticed that certain areas across the city had higher failure to appear rates than others, so we wanted to look at the composition of these areas," says Isaac Hughley, the project leader for the report. "SAVI played a critical role in looking at income and poverty. We were able to show, based on zip code, where we have differences in education, for example, between areas where jurors are failing to appear and areas where they're not failing to appear."

As a result of the report, the city began offering free parking spots in a downtown garage to peo-

ple reporting for jury duty.

"One of the complaints that we heard from jurors was about parking in the downtown area," Hughley says. "There's a lot of construction, and for people not familiar with downtown, it can be a big hassle."

Free parking is just the first step in an ongoing project to improve response rates. The city has

set a goal of cutting the failure-to-appear rate by half. And it's looking at several factors beyond parking for increasing the rate.

For example, some people don't show up for duty because they've moved and never receive the summons—a reality that affects African-Americans and Hispanics in particular. Over the

course of a one-year period, 13.8 percent of African-Americans and 12.6 percent of the Hispanic or Latino population in the U.S. moved, according to U.S. Census statistics, versus 10.3 percent of the white population.

The city knows that the neighborhoods with low response rates to jury summonses also have a high percentage of African-Americans and Hispanics. That means improving the accuracy of the master juror list could improve the response rate to summonses overall and increase jury participation by minorities. So the 2018 report recommended semi-annual or quarterly updates to the list—versus the current practice of updating

it annually.

Data-informed analysis, in other words, is leading to policy ideas and tools that benefit the city and citizens—on multiple levels.

"When you start to look at your community and what's going on, SAVI provides a lot of great information, and it's put together in a package that's not overwhelming," Hughley says. "For

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ISAAC HUGHLEY
City of Indianapolis, Office of Audit and Perormance

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